

## CONCLUSION

Thank you for reading this comprehensive analysis and study. If you have made it this far, you are obviously convinced that a right sized aquatic center is possible and the timing is now to build it.

SF/ISG welcome further discussion and invite your input. Don't hesitate to reach out.

Key conclusions from the SF/ISG Study are:

- The need and opportunities for a right sized multi-purpose aquatic center in Bellevue and the Eastside is clearly identified.
- To meet these needs and optimize the opportunities, it is critical to include a broad based mix of aquatic and dry-side health, fitness, recreation, and competitive programs in a comprehensive aquatic focused facility.
- A wide range of stakeholders and potential partners in Bellevue and the Eastside are supportive of this potential aquatic center and have indicated strong commitments of use to support the business model.
- A well designed and managed Bellevue Health and Aquatic Center with state of the art technology can minimize operating costs while generating significant revenue to recover a very high percentage of total operating costs.
- An integrated overall aquatic program incorporating complementary design, programming, and management with some facility updates can significantly increase the functionality and community benefits of the existing Bellevue Aquatic Center at Odle Middle School and increase the Cost Recovery at this existing facility.
- Professional and experienced aquatic professionals and an investment in staff training and retention will be critical to realizing the potential of the Bellevue Health and Aquatic Center.
- Partner and private funding opportunities exist and need to be further explored to complement and augment available City funding sources for the aquatic center project.

SPLASH*Forward* in cooperation with City Parks Staff has laid a solid foundation for the project.

The Next Steps include:

- Develop a common understanding of the program model for the potential aquatic center
- Development of a Recommended Design
  - Recommend the dry side needs of potentially Bellevue College should be considered as an add-on for the greatest flexibility in partnerships and site refinement.
- Further analysis of existing site options
- Further identification and exploration of potential new site options
- Further exploration and development of partnerships
  - School Districts
  - Regional Cities
  - User Groups
  - Program Providers
  - Community Organizations
  - Health Care Providers
  - Corporations
- Refinement of Operational, Management, and Financial Models

- Community Outreach and development of facility and program accessibility for all linked to human services initiatives
- Identify and quantify private fundraising potential