

NEXT STEPS

SPLASH*Forward* continues to be committed to working with the City of Bellevue, Regional Cities and King County, aquatic stakeholders and user groups, and potential project partners to continue to move the BHAC project closer to reality. Based on direction provided by the Bellevue City Council at their review of the City/ARC 2020 Study Report at the August 3, 2020 Council meeting, SPLASH*Forward* with support from the Isaac Sports Group has outlined potential Next Steps in the development process. These Next Steps include suggested actions for the City of Bellevue as well as potential Regional Partners. These also include specific SPLASH*Forward* Next Steps as well as ways that SPLASH*Forward* can continue to work with the City of Bellevue in the development process. SPLASH*Forward* has already begun regular meetings with Bellevue Parks Staff in mid-September to further review these next steps and plan a shared strategy. The most important element of next steps is to develop a single Recommended Design to move forward to City Council. To determine this Recommended Design it will be important to identify and prioritize the key questions and decision points that need to be addressed in order to make fact based decisions on the Recommended Design. Many of these questions and elements are addressed in **Next Steps** in each Section of this Report.

Specific Next Steps are included in most sections of this Report. Following is a summary outline of overall Next Steps.

Overall Next Steps

- Develop Recommended Design
 - Analysis of Dry-Side Fitness needs and opportunities to “right size” the fitness components
 - Analysis of Community Space meeting and function needs as well as community program space needs
 - Review key comparisons of SF Preferred and City/ARC 2020 Study design options to address the common elements and evaluate the variances and options based on Goals and Objectives, cost impact, partners, and operational impact
 - Identify specific partner needs
 - Vet Recommended Design with key partners, user groups, and aquatic stakeholders
 - Include BAC/Odle preferred plan in the overall Recommended Design proposal
- Further site analysis and development
 - Review of existing site options
 - Exploration of new sites
 - Explore potential involvement with private developers
- Partnership Opportunities
 - Ongoing engagement with the Bellevue School District to develop potential model and options
 - Restart engagement with Bellevue College leadership to further explore any potential partnership opportunities
 - Design Needs
 - Financial model

- Identify and further explore additional partnership opportunities including healthcare and local corporate partners
- Regional Opportunities
 - Expand initial engagement with potential regional city partnership discussions
 - Begin to develop potential benefit, program, and financial models and options
- Program Elements
 - Further in-depth analysis of Dry-side and community space needs and opportunities: “Mini-Feasibility Study”
 - Further develop plans for renovation and program analysis and updates for the BAC/Odle in coordination with a new Aquatic Center
 - Incorporate program needs of potential partners
- Development of project funding model and source of funds
 - Public and private
- Additional and expanded community engagement and education
- Begin to explore Aquatic Center management models and options

Specific SPLASHForward Next Steps

- Support City of Bellevue Next Steps in project development
- Fundraising Feasibility Study
 - Establish Capital Campaign Goal
 - Develop fundraising structure and plan
- Work with City of Bellevue to coordinate private funding opportunities with project funding
- Expand SPLASHForward Board of Directors and Committee Structure
- Continue to identify and bring potential partners and stakeholders to the project
 - Including expanding relationships with business and healthcare communities
- Continue to build Aquatic Center project awareness and advocacy in the community